



HEADQUARTERS
CIVIL AIR PATROL TEXAS WING
UNITED STATES AIR FORCE AUXILIARY
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21 October 2003

MEMORANDUM FOR ALL TEXAS WING MEMBERS

FROM: Texas Wing/CC (Letter #5)

SUBJECT: Safety

1. Safety is the key to a better organization and a successful future for all of us. As your Commander, I cannot over-emphasize the total commitment expected from all personnel to the Wing Safety Program.
2. Safety violations will not be tolerated. They affect each member and their result can have a direct impact on our organization's very survival.
3. Any mishap reduces efficiency and effectiveness. Proper knowledge and training are two of the keys to eliminating mishaps. You must be qualified and proficient in your jobs. Every member must assess mission hazards. If you see an unsafe situation, act immediately to correct the condition.
4. Apply the principles of Operational Risk Management in both your CAP duties and your personal lives. I encourage everyone to read the article *10 Second Risk Management* to see a simple example of how ORM principles apply to daily activities. It is available on the Wing Safety CD and online on the CAP National Safety page.
5. Mission safety is not a goal, it is a requirement. If you need any assistants or have any questions, please contact Lt Col Mike Eberle, Director of Safety.

//Signed//
ROBERT F. ELDRIDGE, Col, CAP
Commander